

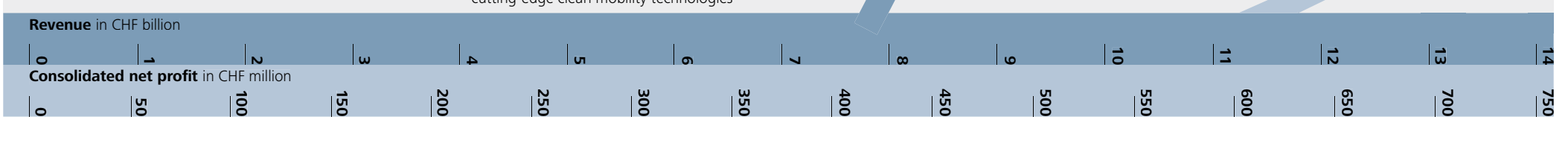


Schindler on the move. One billion people a day.



Schindler

Expansion	Innovation	Reorganization
1974 JV Jardine, Matheson, Hong Kong – Aufzüge AG, Schaffhausen	Elconic – Hospitomat	Centenary of Schindler
1975 Digitron AG	Miconic E (1 bit)	
1976 Amlux Schindler, Luxembourg		
1977 Reber-Schindler, Norway	Robocarrier – Minitrailer – Flex Design	
1978 Material handling of SEL, Stuttgart	Miconic B – M operating panel – Compaveyor	
1979 Houghton Elevator Division, USA – GIESA, Spain		Schindler-Schlieren Elevators – St. Gallen factory
1980 JV China-Schindler Elevator, China	Miconic V microprocessor control – Transtronic drive – Industrial overhead conveyor system	Specialization rolling stock – Cooperation Schlieren/Digitron – Pumps – Industrial motors
1981 Schindler Lifts Australia	Container transport system	Escalators to Vienna – Crane construction
1982 Armor Elevator, Canada – O+K Lifts, England – Keighley Lifts, England	Door monitoring	Reorganization of rolling stock – Tractor front axles
1983 Gelcom, Belgium	6-pulse converter drive	Closure of Schlieren rolling stock and elevator factory – Group Management Committee
1984 Precision Elevator, Australia	Design S elevator line – Dynatron MV drive	Automated materials transfer for rolling stock production
1985 Diplomat, Spain – JV Nippon Elevator, Japan	New escalator/moving walk product range	Novate factory, Neuss – Sale of Hämmerle AG – New corporate identity
1986 Majority interest in Wertheim-Werke, Austria – JV Bharat Bijlee, India – Schindler Elevator, Denmark – Western Elevator, Canada – Jardine Schindler, Taiwan	Telealarm – 12-pulse converter drive	Sale of GAG Gelenketten – Sale of safe-making activities – Sale of Digitron AG – Villeurbane factory – New Group organization
1987 Acquisition of rolling stock activities of FFA Altenrhein – Majority interest in Nippon Elevator, Japan – Schindler Hissi Oy, Finland	Double decker elevator – Design Sc	Sale of FFA aircraft construction – Component factories in Ebikon, Berlin, Locarno, Mulhouse, Melun, Zaragoza – Refurbishment Concorezzo – Escalator production Vienna – 200 000 bearer participation certification issued
1988 Acquisition of ALSO Holding AG – JV Suzhou-Schindler Elevator, China – Contract with Westinghouse, USA	Escalant escalator (Giugiaro)	Welding technology – Marienfelde factory – Computer Integrated Enterprise (CIE) – Issue of bonds with warrants – Quotation of bearer participation certificates on the Berlin and Frankfurt stock exchanges
1989 Acquisition of elevator business of Westinghouse, USA – Devehissar Alvesta, Sweden – Electric Construction and T. L. Jones, New Zealand – Listo, Kenya – Majority interest in Harnecker, Chile – Bjoergvin Kristofersson, Iceland	ACVF drive	Integration of Schindler-Westinghouse – Closure of factories in Toledo, Pickering, Randolph, USA – Construction of new escalator factory in Clinton, USA – Modernization of Gettysburg and Sidney, USA – Restructuring of ALSO – New factory in Brazil
1990 JV Schindler-Ganz Lift, Hungary – Gebauer AG, Switzerland – Acquisition of 11 elevator companies in the former GDR	Miconic F for escalators – Modular lift shaft construction – AITP control	New market organization USA – Millar Elevator Service Company established – IT center built – Sale of Giesserei Emmenbrücke – New Group strategy: transformation into service company
1991 Increase in share capital in Suzhou-Schindler Elevator	Servitel with CAMA	Fire at Ebikon factory – Mobile classroom – Scotland software center – New Group Management structure – Product Creation Process (PCP)
1992 Donohoe Lifts, Ireland – Türkelî Ticaret, Turkey – Vytahy CSFR, Czech Republic – Schindler Argentina	Sole supplier to EXPO'92, Seville	Coordination Center Brussels – Management training program – Reorganization of Schindler England – Reorganization of Schindler France
1993 JV Latvijas Lifts, Latvia – JV Liftas, Lithuania – Majority interest in MPC SA, Switzerland – Majority interest in Suzhou-Schindler Elevator – JV Jardine Schindler	No.1 escalator manufacturer – Schindler 300 elevator line – Winding technology in rolling stock – Miconic 10 hall call destination system	New ALSO logistics center in Emmen – Ternitz escalator step factory expanded – Stock market capitalization exceeds CHF 2 billion for first time
1994	Design award for Schindler 300 – Moving walk with rubber surface – Lobby Vision	Research and development center in Randolph – Ebikon component factory transferred to Spain – 80% of operating revenue ISO 9000 certified
1995 Majority interest in China-Schindler Elevator – Schindler Egypt established	Schindler 100 – Schindler 300 hydraulic	Extraordinary General Meeting: bearer shares abolished – Opening of Suzhou Esca Step escalator step factory – Opening of ALSO logistics center in Germany – Total Cycle Time program (subsequently SPRINT) started – Executive Committee of the Board established – New organization of Management Committee Elevators & Escalators
1996 JV Saigon Engineering, Vietnam – Acquisition of EFACEC, Portugal – Schindler Greece established – Acquisition of Polska Sp, Poland	Schindler market leader in marine business – Market launch of Miconic 10 hall call destination system – Miconic SX – Schindler 250	Expansion of escalator factory in Clinton – Schindler website – Consolidated financial statements according to ARR
1997 Acquisition of Nechushtan, Israel	Quantum leap with SchindlerMobile – Schindler 001 elevator line ordering via Internet – Schindler 9300 escalator	ALSO logistics center in Emmen expanded – Sale of Schindler Waggon AG, Pratteln – Sale of Crane service
1998 Foundation of Schindler India – Acquisition of Haushahn, Germany	Schindler Smart MRL 001 (machine room-less) – Schindler 321A hydraulic elevator – Schindler 9500 moving walk – Schindler NETWORKX communication system with Mobilinx	Foundation of AS Aufzüge Service AG, Switzerland – Expansion of ALSO logistics center in Germany – Construction of elevator and escalator factory in Malaysia – Construction of Shanghai training center – Sale of Automation systems activities – ALSO revenues exceed CHF 1 billion – Repurchase program for shares and bearer participation certificates
1999 Acquisition of Elevadores Atlas, Brazil and merger with Schindler Brazil – New escalator and elevator factory in Ipoh, Malaysia	Permanent magnet drive – Schindler 9700 escalator	Changeover to IAS (International Accounting Standards; now IFRS)
2000 Schindler Electronics (Suzhou) Co. Ltd., China	Schindler Aramid rope – Schindler Eurolift – Schindler 500 standardized high-rise elevator – "If Ecology Design Award 2000" for Miconic 10 terminal	ALSO ABC logistics partner of Swisscom Mobile
2001 Foundation of India PVT Ltd. – 100% shareholding in China-Schindler Elevator Co.	Liftloc wins "Breaking Barriers Award" – Active Ride Control ARC – Ceramic Safety Breaks	Closing of Schlatt, CH
2002 Acquisition of Liftremont in Russia, Moscow (ZAO Schindler)	Schindler 700 (nowadays Schindler 7000) global high-rise elevator (10 m/s) – Modular Shaft Information Systems MoSIS	Launch of R03 (run rate 03) productivity and expansion program (50 single projects) – Merger Millar into Schindler USA – Closing of factories in Brazil, Germany, France, Japan, Malaysia, Poland, Turkey – Corporate Governance Report
2003 Schindler Joong Ang Elevator Co. Ltd., Seoul, South Korea – Doppelmayr Aufzüge AG, Wolfurt, Austria	Schindler 400 (machine room-less for USA) – SchindlerID (individualized lift access and services) – Field Link communication tool	ALSO ABC logistics partner of Orange
2004	New escalator Schindler 9300 Advanced Edition	ALSO sells Systems Business – Harmonized business processes based on One Single Client IT in Europe
2005 Acquisition of Eletec vtyahy sro. in Czech Republic – Acquisition of Mercury Ascensore, Japan	New, innovative elevator systems – passenger elevators Schindler 3100, Schindler 3300, Schindler 5300 – freight and special elevators Schindler 2400, Schindler 2500, Schindler 2600 – customized modernization system Schindler 6200	Schindler China: new escalator factory in Shanghai (capacity 6000 escalators/year) and new elevator production in Suzhou – Corporate Citizenship website
2006 Acquisition of Certus d.o.o. in Croatia – Participation with 25.5% stake in Hyundai Elevator Co. Ltd., South Korea – ALSO acquires 50.1% share in Finland based GNT Holding Oy	Second Schindler Award "Access for All" architecture competition 2005/06, won by a student team from Vienna, Austria – Launch of new corporate identity program and product branding	
2007 Acquisition of several smaller elevator companies in Europe and North America	Double-deck elevators as standard – roll-out of new products in China	New Global Business function in the Management Committee Elevators & Escalators – Center for Service Excellence in the US – Increased production capacity in the US for the Schindler 9700 high traffic escalator
2008 Acquisition of several smaller elevator companies in Europe – Increase of share in Schindler Elevator Company Ltd., South Korea, from 70% to 100% – Acquisition of 49% of Al Doha Elevators & Escalators WLL, Qatar	Introduction of new product lines to the residential market in Asia/Pacific and Latin America – Schindler Award 2008: University of Applied Sciences Koblenz, Germany, wins students' and schools' prizes	Escalator production moves from Vienna, Austria, to Slovakia – ALSO closes its subsidiaries in Sweden and Poland
2009 Acquisition of full ownership of Saudi Elevator Co. Ltd. and of several smaller elevator companies in Europe – Opening of branches in Dubai and Abu Dhabi – Increase of share in Suzhou Schindler Elevator Co. Ltd. and Schindler (China) Elevator Co. Ltd. to 100%	Roll-out of entirely new concept for managing transit of passengers through the building, a third-generation hall call destination system, called PORT Technology	Opening of new Technology and Training Center on Ebikon Campus – ALSO enlarges Group management creating new position of Chief Operating Officer
2010 Acquisition of Reliable Elevator, California, USA	Schindler Award 2010: Swiss team from Bern's University of Applied Sciences wins 1st students' prize; Russia's Ufa State Petroleum Technological University wins 1st school's prize	ALSO-Actebis merger (closed in February 2011). Schindler's interest thereby reducing to 30% – On Group level, establishment of a new organizational unit called "Field Quality & Excellence"
2011 Acquisition of Colombia's leading elevator company – Joint Venture with Chinese elevator company Xuchang Xiji Elevator Co. Ltd. – Acquisition of Henseler Aufzüge in Switzerland	PORT technology becomes transit management system of choice for many of the world's new landmark buildings – Schindler becomes a main partner of Solar Impulse to develop cutting-edge clean mobility technologies	Jürgen Tinggren is appointed CEO of the Schindler Group – New escalator plant in Slovakia – New R&D facility in India



Revenue in CHF billion
Consolidated net profit in CHF million

1 After IFRS restatement

2 Including R03 project costs

3 Before audit trust fees

4 Disposal of ALSO with revenue of CHF 4.2 billion

Important addresses

For further information about our company, our products, and our services, please contact one of the following addresses:

Schindler
Schindler Holding Ltd.
Seestrasse 55
6052 Hergiswil
Switzerland
Telephone +41 41 632 85 50
Fax +41 41 445 31 34

Schindler Management Ltd.
Zugerstrasse 13
6030 Ebikon
Switzerland
Telephone +41 41 445 32 32
Fax +41 41 445 31 34
email@schindler.com

www.schindler.com

Corporate Communications
Dr. Barbara Schmidhauser
Chief Communications Officer
Schindler Management Ltd.
6030 Ebikon
Switzerland
Telephone +41 41 445 30 60
Fax +41 41 445 31 44
barbara.schmidhauser@ch.schindler.com

Investor Relations
Barbara Zäch
Head Investor Relations
Schindler Management Ltd.
6030 Ebikon
Switzerland
Telephone +41 41 445 30 61
Fax +41 41 445 31 44
barbara.zaech@ch.schindler.com

Stephan Jud
Head of Treasury
Schindler Management Ltd.
6030 Ebikon
Switzerland
Telephone +41 41 445 31 19
Fax +41 41 445 45 35
stephan.jud@ch.schindler.com

**Europe, Middle East,
India, and Africa**
Schindler Management Ltd.
Zugerstrasse 13
6030 Ebikon
Switzerland
Telephone +41 41 445 32 32
Fax +41 41 445 31 34

USA and Canada
Schindler Elevator Corporation
20 Whippany Road
PO Box 1935
Morristown, NJ 07962-1935
USA
Telephone +1 973 397 65 00
Fax +1 973 397 36 19
www.us.schindler.com

Latin America
Latin America Operations
Paseo de la Reforma 350--8° Piso
Col. Juárez
06600 México, D.F.
México
Telephone +5255 5080 1400/12
Fax +5255 5207 3336

Asia/Pacific
Schindler Management
Asia/Pacific Ltd.
40 Wenshui Road
Shanghai 2000 72
P.R. China
Telephone +86 21 5665 0991
Fax +86 21 6630 2791